1	Virginia Racing Commission
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3	COLONIAL DOWNS THIRD FLOOR
4	10515 COLONIAL DOWNS PARKWAY
5	NEW KENT, VA 23124
6	Tuesday, February 27, 2024 at 11:00 a.m.
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13	Commission Members:
14	Stephanie B. Nixon, Chair John F. Tanner, Jr., Vice Chair Stuart C. Siegel
15	Bette Brand Gillian Gordon-Moore
16	diffall doldon moore
17	Commission Staff: David S. Lermond, Jr., Executive Secretary
18	Kimberly C. Mackey, Director of Operations Ada K. Caruthers, DVM, Equine Medical Director
19	Yolanda Lopez Macias, Commission Veterinarian
20	
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Τ		<u>INDEX</u>	
2		<u>P</u> A	AGE
3	1. 2.	Call to Order Introduction of New Commissioner: Gillian Gordon-Moore	3 3
5	3. 4. 5. 6.	Election of Vice Chair Approval of the December 6, 2023 Meeting Minutes Public Comment Period New Business:	3 4 5
7 8		a. Request for Approval of a Limited License for the Virginia Gold Cup Association for 2024 (Spring and Fall Race Days)	5
9		 Request for Approval of Racing Officials for the 2024 Virginia Gold Cup Races 	7
10		c. Request for Approval of a Limited License for the Virginia Downs Foundation for 2024 (Shenandoah Downs Fall Race Meeting)	9
11 12		d. Request for Approval of the VHHA's Withdrawal of Administrative Costs from the Horsemen's Purse Account for 2024	12
13		e. Request for Approval of Colonial Downs Group's Capital Expenditures Using its	13
14	_	Share of the Breakage from 2024	1.0
15	7.	Update from Colonial Downs Group's Senior Director of Racing Operations, Frank Hopf, on Marketing of Live Racing	16
16 17	8.	Update from virginia Equine Alliance's Vice President of Strategic Planning, Jill Byrne,	31
	0	on the Marketing Initiative for the Virginia Horse Industry	4.5
18	9. 10.	Commissioners Comments Closed Session (if necessary)	45 47
19	11. 12.	Date of Next VRC Meeting Adjournment	49 49
20			
21			
22			
23			
24			
25			

CHAIR NIXON: Good morning, everybody. I'm going to call the meeting to order. Before we get going, we have two guests here with us. I'd like to welcome Secretary of Agriculture and Forestry, Matt Lohr, and Deputy Secretary Beth Green. Thank you.

First on the agenda is the introduction of our newest commissioner, Jill Gordon-Moore. For the record, I'd like to thank former Commissioner Hudgins; she is replacing her. I'd like to thank Commissioner Hudgins for her hard work and to welcome Jill. I believe her expertise in the horse industry will be a huge asset to the Virginia Racing Commission. So welcome.

COMMISSIONER GORDON-MOORE: Thank you. I hope so.

CHAIR NIXON: Next is our election of Vice

Cair. I would like to open the nomination for Vice

Chair. Do we have any nominations?

COMMISSIONER SIEGEL: I'd like to nominate my friend here. He's been here, our nominee has been on this Commission, beginning his second term, and I believe he'll be a great asset to this organization as we go forward and I'd like to nominate him to be Vice Chair.

1	COMMISSIONER BRAND: Second.
2	CHAIR NIXON: Any other nominations? I'd like
3	to go ahead and close the nomination and then I'd
4	like to seek a motion to approve the nominee.
5	MR. LERMOND: For the record, can we say
6	Jeff's name?
7	CHAIR NIXON: I'm sorry. I was distracted
8	over there with somebody. Commissioner Jeff
9	Tanner. I'd like to go ahead and seek a motion to
10	approve Commissioner Tanner.
11	COMMISSIONER SIEGEL: So moved.
12	COMMISSIONER BRAND: Second.
13	CHAIR NIXON: All those in favor?
14	NOTE: Commission votes aye.
15	CHAIR NIXON: All those opposed?
16	NOTE: There is no response.
17	CHAIR NIXON: Congratulations.
18	COMMISSIONER TANNER: Thank you.
19	CHAIR NIXON: Next is the approval of the
20	December 6 meeting minutes. Has everyone had a
21	chance to review the meeting minutes? Do we have
22	any questions?
23	COMMISSIONER SIEGEL: I move approval.
24	COMMISSIONER BRAND: Second.
25	CHAIR NIXON: All those in favor?

1 NOTE: The Commission votes aye. 2 CHAIR NIXON: All those opposed? 3 There is no response. NOTE: 4 CHAIR NIXON: Thank you. 5 First is our new business, which is a request for approval of a limited license for the Virginia 6 7 Gold Cup Association. 8 Commissioner comments. MR. LERMOND: 9 CHAIR NIXON: I ran right by the public 10 comment period. No one would like to speak? Okay. 11 There we go. Thank you, Dave. 12 Next is the new business. The request for the 13 approval of a limited license for the Virginia Gold Cup Association for 2024 for the spring and fall 14 15 days. I believe Dr. Allison will speak briefly 16 about this. 17 DR. ALLISON: Yes. We have submitted all of 18 the necessary documents for the request and things 19 are looking very positive for the Gold Cup for this 20 We seem to be recovering from the COVID and 21 sales and responses have been very promising, so 22 things look good. 23 Thank you. Any of the CHAIR NIXON: Great. Commissioners have any questions for Dr. Allison or 24 25 None. Mr. Lermond. comments?

MR. LERMOND: Thank you, Madam Chair. As Dr. Allison said, February 9, 2024, the Gold Cup applied for their limited license and submitted an application for pari-mutuel wagering privileges to be contested on May 4, 2024 and also October 26, 2024. Everything is contained in the application as it should be and the staff doesn't have any concerns.

I would like to point out the attendance last year was up 70 percent over the year before and speaking with Barbara Shannon, it should be even higher this year because they're now going back to their pre-COVID ticketing. So look for bigger crowds and enthusiastic fans.

I would recommend that Virginia Gold Cup
Association be granted a limited license for
calendar year 2024 with the following conditions.

Horse racing with pari-mutuel wagering shall be operated in accordance with all representations, plans and specifications as submitted in the application and as described here today at the Virginia Racing Commission's February 27 meeting and that the licensee shall not deviate materially from these representations, plans and specifications without the prior consent of the

Commission or its Executive Secretary.

Second, that horse racing with pari-mutuel wagering shall be conducted in accordance with all applicable state and federal statutes and regulations, the regulations of the Commission and all local ordinances. I will seek that motion.

COMMISSIONER BRAND: I move we accept that.

COMMISSIONER TANNER: Second.

CHAIR NIXON: All those in favor?

NOTE: The Commission votes aye.

CHAIR NIXON: All those opposed?

NOTE: There is no response.

CHAIR NIXON: Thank you. Next is the request for the approval of racing officials for the 2024 Virginia Gold Cup races and I will turn that over to Mr. Lermond.

MR. LERMOND: Thank you, Madam Chair. Behind Tab 3 of your notebooks is a list that was provided by the Gold Cup of its racing officials. This list will be the same for both the spring and the fall races.

I was looking for any new names on here and the one that stuck out to me was Executive Director Eshelman, who has come to the Gold Cup from Shenandoah County.

1 Other than that, we have the same three 2 stewards for the Commission that we have had for 3 many years, which is great because of the 4 continuity between those three and almost all of 5 the other racing officials have returned from prior 6 years. 7 So with that, would seek a motion to approve 8 racing officials for the Virginia Gold Cup for 9 2024. Any questions before we vote? 10 CHAIR NIXON: 11 NOTE: There is no response. 12 CHAIR NIXON: Okay. 13 COMMISSIONER SIEGEL: I move approval. 14 CHAIR NIXON: Second? 15 COMMISSIONER BRAND: Second. 16 CHAIR NIXON: Commissioner Brand seconds. All those in favor? 17 18 COMMISSIONER TANNER: Before we vote, the 19 motion needs to contain an amendment that allows 20 the Executive Secretary to approve any changes if 21 necessary. 22 CHAIR NIXON: You're right. 23 MR. LERMOND: Thank you. 24 So we will seek the motion for CHAIR NIXON: 25 approval that would include the authority for the

1 Executive Secretary to approve any changes, if 2 necessary. 3 COMMISSIONER SIEGEL: So moved. 4 CHAIR NIXON: Second? 5 COMMISSIONER BRAND: Second. CHAIR NIXON: All those in favor? 6 7 NOTE: The Commission votes aye. 8 CHAIR NIXON: All those opposed? 9 NOTE: There is no response. 10 CHAIR NIXON: Thank you. Thank you, 11 Commissioner Tanner. Next is the approval of a 12 license for the Virginia Downs Foundation for 2024, 13 and I believe Mr. Hannum will be here to answer any 14 questions. Yes. Go ahead. 15 MR. HANNUM: So I will turn things over to 16 Darrell Wood, who manages the races for VEA. 17 there are any questions, I would be happy to take 18 those myself or Darrell, but Darrell, I will ask you to speak to the meet briefly. 19 20 MR. WOOD: Yes. Thanks, Jeb. Good morning, 21 Commissioners. We're requesting a seven-week 22 14-day meet to run from September 14 through 23 October 27. This will be the ninth annual harness 24 meet in Woodstock.

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little bit more.

25

It has grown every year a

We plan to simulcast the races out as well to the major ADW outlets, tracks and OTBs around the country.

There will be a minimum of \$800,000 of purse moneys distributed and it's also the big Virginia Breeders' championship day that falls in the fall meet and that'll have purses, again, maybe \$650,000 and that'll be on closing day, October 27.

So any questions, happy to answer them.

CHAIR NIXON: Does anybody have any questions or comments? Mr. Lermond.

MR. LERMOND: Thank you, Madam Chair. On January 26, 2024, the Virginia Downs Foundation submitted its application for a limited license to conduct 14 days of harness racing with pari-mutuel wagering at Shenandoah Downs from September 14, 2024 to October 27, 2024. Shenandoah Downs is located in Shenandoah County fairgrounds in Woodstock, Virginia.

The Virginia Downs Foundation is a non-profit, non-stock corporation incorporated in the Commonwealth of Virginia on April 1, 2016. The Virginia Downs Foundation is a 501(c)(4) corporation, as required by the code of Virginia to be granted a limited license.

The application submitted contained all of the required information in accordance with the Virginia Racing Commission's regulations and we have reviewed the application and summarized it in the staff report behind Tab 4 of the notebooks.

Based on that review, I would recommend approval of this application with the following conditions.

The horse racing with pari-mutual wagering shall be operated in accordance with all representations, plans and specifications as submitted in the application and as described at the Virginia Racing Commission's February 27 meeting and the licensee shall not deviate materially from these representations, plans and specifications without the prior consent of the Commission or its Executive Secretary.

Two, the horse racing pari-mutuel wagering shall be operated in accordance with all applicable state and federal statutes and regulations, the regulations of the Commission and all local ordinances. I would seek that motion.

COMMISSIONER BRAND: So moved.

CHAIR NIXON: Commissioner Brand moves. Second?

1	COMMISSIONER SIEGEL: Second.
2	CHAIR NIXON: Commissioner Siegel seconds. All
3	those in favor?
4	NOTE: The Commission votes aye.
5	CHAIR NIXON: All those opposed?
6	NOTE: There is no response.
7	CHAIR NIXON: Thank you. Next is the request
8	for the approval of the VHHA's withdrawal of
9	administrative costs for the horsemen's purse
10	account for 2024, and I believe that Debbie Warnick
11	from the VHHA will be present to answer any
12	questions. There she is.
13	MS. WARNICK: We're requesting the two percent
14	from the purse account based upon last year's
15	purses to be used for our administrative costs this
16	year, which comes out to be \$70,385. Does anybody
17	have any questions?
18	CHAIR NIXON: Do any Commissioners have any
19	questions for Ms. Warnick?
20	COMMISSIONER BRAND: I do have a question.
21	Can you refresh my memory how that deviates or is
22	it the same percentage as previous years?
23	MS. WARNICK: Yes, ma'am. It's set by statute
24	as to what percentage we can request.
25	COMMISSIONER BRAND: Okay.

1 MR. LERMOND: It was two percent last year. 2 The purse level was 2.2 million, so there was less money, and I did verify the total of the 3.5 3 4 million with the horsemen's bookkeeper. 5 COMMISSIONER BRAND: Good. CHAIR NIXON: Any other questions or comments? 6 7 NOTE: There is no response. 8 CHAIR NIXON: Thank you. Hearing none, I 9 request approval of the VHHA's withdrawal of administrative costs from the horsemen's account 10 for 2024. 11 12 COMMISSIONER TANNER: So moved. 13 COMMISSIONER BRAND: Second. 14 CHAIR NIXON: All those in favor? 15 NOTE: The Commission votes aye. 16 CHAIR NIXON: All those opposed? 17 NOTE: There is no response. 18 Next is the request of approval CHAIR NIXON: 19 of Colonial Downs Group's capital expenditures 20 using its share of the breakage from 2024, and I 21 believe Frank Hopf of Churchill will be here to 22 present this item. 23 MR. HOPF: Good morning, Madam Chairman, 24 Commissioners. Out of the breakage money earned 25 throughout the 2023 season, which is approximately

\$684,000, \$400,000 will go to the outer turf irrigation turf project that is set to start in the next few weeks. Two hundred thousand, which actually bumped up a little bit more, will go to track equipment that will be purchased here shortly.

Then another 90,000 will be going towards the repaving of the saddling paddock with pavers that we've received. So that is the plan for the breakage money with capital expenditures. Happy to answer any questions.

COMMISSIONER BRAND: Ms. Chairman, I have a question about the new dormitory. You said it's in the program or in the future. Can you just give an update on what the status is? Is it still in the planning phase?

MR. HOPF: Yes. So the site plan has been developed. It has been sent over to the horsemen to review as well. It is on target to be ready to be available for the 2025 season. So as of right now, everything is moving forward with the dorm project.

COMMISSIONER SIEGEL: And the other projects that you mentioned will be done for this season or not?

MR. HOPF: Yes. The saddling paddock is planned hopefully in the next couple weeks to get that started. That should take about a month. The turf irrigation should be done by mid to late April, so before the racing season. Then the equipment that we're getting we're hopefully getting by April or May, just due to time issues.

COMMISSIONER SIEGEL: Are any other capital improvements planned?

MR. HOPF: Yes. Capital expenditures was just approved last week by CDI. There are a variety of things. I was going to talk about that in my presentation here in just a second.

COMMISSIONER SIEGEL: Okay. That's fine.

CHAIR NIXON: Any other questions for Mr. Hopf? We have a microphone here now that's working if anybody needs to use it.

Hearing no more questions, I will go ahead and propose the approval for the Colonial Downs Group capital expenditure using its share of the breakage from 2024.

COMMISSIONER SIEGEL: So moved.

COMMISSIONER BRAND: Second.

CHAIR NIXON: All those in favor?

NOTE: The Commission votes aye.

CHAIR NIXON: All right. Those opposed?

NOTE: There is no response.

CHAIR NIXON: Looks like you're up again.

MR. HOPF: I'll get the microphone. Thanks again, Madam Chair and Commissioners. Just wanted to give the group a little update about where we're at with the 2024 racing season. This is going to kind of cover ticketing, marketing and capital expenditures and projects that we're working on right now.

So I do have a PowerPoint presentation on the TV for those who can see it. Again with the racing schedule Thursdays, Fridays and Saturdays, a few things we're going to do this year is to kind of promote Thursday and Friday racing, in addition to Saturday racing with all of the promotions and events.

So Thursdays, we're going to move forward with a promotion called Thirsty Thursdays. Post time is going to be 1:30. We're going to offer some drink specials. We're going to be selling a souvenir cup, a Commonwealth souvenir cup that will allow patrons to receive a \$3 draft beer all season long on Thursdays.

So part of the marketing plan is to try to get

people out here, have an enjoyable afternoon of racing. Obviously tie it in with some drink specials.

In addition, we're working on a partnership with Berks hot dogs that will offer \$2 hot dogs as well for the customers that come out for racing on Thursdays.

Fridays, 4:30 post, we're calling it Party at the Downs. Again, happy hour from four to seven. That will be beer and wine only specials and we're also going to have live music at the trackside tent during live racing.

So we'll have bands each Friday night playing music in between the races. We will make sure that there's no amusement going on during live racing, but we'll have that going on and then after racing, they'll probably play a couple more songs and just add some atmosphere to a Friday evening here at colonial.

Saturday. So the promotion schedule is set.

Obviously, we're going to move forward with some additional in-house entertainment during the day, but right now what we're looking for on Saturday is July 13, we're doing an 18-month calendar giveaway.

If you guys have not heard, there is a special

wedding working with Dream Catchers in Toano with a wedding of two horses; Lark and Tater. That event will be happening here before racing, so we're really going to try to push that and do some Rosie's givebacks as well on opening day to the community.

The 20th will be Flying Squirrels day here.
They are off that week, so hopefully the plan is to get some involvement from the mascots and everything and kind of drive their marketing push as well saying they're coming out here for Saturday racing.

The 27th, NASCAR Richmond Raceway day. Again, it's a weekend where there are not any NASCAR races, so we're hopeful to get the trophies, maybe a driver or two to come out, retired or current driver to come out and push the day out here, interact with the fans.

It's also I believe going to be PDJF day, so we're going to have a breakfast event during the training that day, as well as try to raise some money for the PDJF. So hopefully we can use the tie with the NASCAR drivers here as well as with the riders. That's another opportunity there to kind of cross-promote within the area.

August 3rd, first Saturday in August, we'll do a Colonial Downs hat giveaway along with a Taste of New Kent event that will be out in the parking lot. Since that's a free event, what we're trying to do is get those people to come on over to racing; kind of go back and forth throughout the day.

So that's a food, car show and drink event as well out there, so hopefully tie it in with the community and that will get some more people out here for racing on a slow Saturday for us.

Colonial Downs Festival of Racing obviously returns. The goal is to add some more stake races. Currently, we're putting the book together and obviously we're hoping to continue to build on last year's success with the Arlington Million, Beverly D and Secretariat.

August 17th is the New Kent county fair day. So this event was actually held last year on the same day as the Festival of Racing. That event will actually be held over in the trackside tent this year. They expect a couple thousand people for that event.

So again, similar to the Taste of New Kent is trying to have some cross-traffic with the community coming out for racing and for these

events for the county. So they're excited about having these two events here and we're excited to see how they work for everybody.

August 24th, new event. It's obviously a very popular event. I know Shenandoah does this as well. We'll have wiener dog racing in between Thoroughbred racing, obviously.

So we are going to go live with registration now and hopefully my experience at my previous track certainly is a popular day with the crowd. Hopefully, we can turn some of them into horse players as well. So that will be a new promotion for this year.

The 31st, this will be for the VA restricted races in the Commonwealth, as we branded it last year. That's still the plan for the last Saturday of August.

Then obviously closing day, September 7th, will be Virginia Derby day and we will be giving away a Secretariat poster as well on that day.

So again, a variety of things. We'll have the petting zoo and pony rides, either one most Saturdays. On the bigger days, we'll have both out here. We'll have some other family fun activities as well, as we did last year. So hopefully to

continue to grow the promotion schedule for the next season.

COMMISSIONER BRAND: I have a question burning in my mind. What are Berks hot dogs?

MR. HOPF: So Berks hot dogs is what I've been told is a hot dog company kind of more in the Pennsylvania, Maryland market and they're trying to get into Virginia. So they're a brand of hot dogs kind of like Oscar Mayer or Nathan's.

COMMISSIONER BRAND: Sounds like I'm missing out.

MR. HOPF: Yeah. I haven't had them either yet, so.

So we're still in the midst of working on our marketing. We've been kind of, we have started having meetings back in November weekly, so we're getting close but we are trying to kind of nail down where we're going with our media.

The one area that we are looking at is doing some on-site television coverage. Right now, we're looking at two local RVA affiliates to participate in having crews and personalities come to the track and kind of highlight a day of racing and things that we offer here at Colonial Downs.

Obviously, we'll have a variety of ad

placements at local affiliates from around the region, not just of Richmond, but we are looking at the Hampton area and the peninsula.

Again, digital coverage is kind of the standard marketing avenue that most people are doing right now. Then obviously, a partnership with ESPN radio.

There's probably a lot more coming with this, but this is where we're at right now.

Yes, ma'am.

COMMISSIONER GORDON-MOORE: Is there any marketing going towards the Navy and the Hampton Roads area? It's a huge population.

MR. HOPF: Yeah. That is something we heard last year and we're certainly going to make more inroads over near the Hampton region. When we're talking with our media buy and stuff like that, we want to make sure that we get more options there.

COMMISSIONER GORDON-MOORE: It seems there are a lot of people there that may want more recreational possibilities.

MR. HOPF: Yes. So that is part of our goal this year is to get more into Hampton as well.

The other thing that we're working on and actually has kind of started happening is utilizing

Rosie's customer reach through the Rosie's reward members we're already including in the monthly mailers of live racing that's starting up that goes out to 100,000 people each month. We'll be continuing email blasts to all the members leading up to and during the racing season.

Obviously another item is there are some calendars up here that we had created kind of highlighting promotions. It has a QR code so when things get updated, people can go to that and check out the website of what's coming up. We're also going to have those at all the Rosie's properties as well as we see the marketing opportunity is there.

So it's an easy find trying to just tell the customers at Rosie's what's going on here at Colonial Downs when we get to the summer time.

There will be a lot more coming with that, but just to give you kind of an idea where we're going.

Obviously, there will be racing simulcast promotions with FanDuel and TwinSpires and stuff like that as we try to grow that as well as we get live racing to the betting public.

Any questions before I go on? Okay. So ticket sales. So we did a pre-sale ticket sale to

2023 purchasers and reward members on February 12th. We offer a 24 percent discount to the grandstand seats and boxes. Jockey Club and 1609 was also available for sale at retail price.

what we're looking to do for Thursdays is reduce the pricing of tickets at all locations. Then another change this year is that ticket pricing will be inclusive of tax and fees.

So obviously, our partnership is with Ticket Master. So last year if you bought a ticket at \$5 for a grandstand seat box, you still had to pay the taxes, you still had to pay the service fees.

So this year like on a Thursday, for example, the grandstand and seat boxes will still be \$5 and that's what the customer will pay is \$5. So all of that is inclusive. All that will be throughout the property for every day of racing.

CHAIR NIXON: I assume you mean 2024?

MR. HOPF: I did. Oh, no, 2023.

CHAIR NIXON: Okay.

MR. HOPF: So people who bought tickets last year. I'm sorry. Yeah. Everyone who bought tickets last year for live racing was sent this email to drive them to purchase tickets.

CHAIR NIXON: Okay.

MR. HOPF: So as of today, we've had over 200 tickets sold with about \$8500 in sales. So that's a positive start for a couple weeks of having tickets on sale and not announcing a promotion schedule, marketing.

We'll put out a press release today with the promotions as well and tickets going on sale to the public starting tomorrow.

CHAIR NIXON: You know, when someone goes to purchase a ticket, do they call Colonial Downs? Is there a point of contact for a person? I'm sorry. Is there a point of contact for someone that they need to speak to?

MR. HOPF: Yeah. So generally, all tickets are purchased online, but we'll make sure that there's a contact number and more than likely it'll be me until we get our team in here for the season.

CHAIR NIXON: Okay.

MR. HOPF: Again, general admission will be free all season long, so festival day, derby day, general admission will be free.

Just moving on quickly to capital improvements. As I mentioned, we'll have the outer turf track irrigation. The racing equipment, actually a little bit more money came our way to

purchase more equipment as we move forward.

The saddling paddock pavers parked over by the racing area, we do have three piles of pavers that we received from Churchill.

Additional things to be doing. This list is pretty small, but the grandstand upgrades. We will be purchasing five of the big ass fans for the grandstand seats to help provide some additional airflow. That's why I put BA fans for that.

Then we've also got new chairs coming in with cushions for all of the grandstands and seat boxes. There are a variety of other things that we will be working on throughout the facility, but those are the topics for the public-facing side of the operation.

Then obviously the new dormitory. As I mentioned, the draft site has been made and shared with the HBPA. It's going to be relatively the same design as the existing dorm, just west of the first dorm you see when you go into the stable area.

So that was just a quick update of where we're at right now heading into the '24 season. Happy to answer any questions or concerns.

COMMISSIONER SIEGEL: There was talk earlier

about enhancing the lighting on the track.

MR. HOPF: Yes. Sorry. I didn't mention that one. So we have replaced all of the light bulbs that were out for the last season. That was over 100 light bulbs that have been replaced. Actually, the team is out there right now.

We had a couple of the poles that were a little bit hot, so they have that fixed. So right now, all of the light bulbs have been replaced on the track lights.

MS. EASTER: Just some questions, comments that might be helpful. One, one of the complaints we've always heard over the years is that people call Colonial, they can't get anybody.

I think it's great that you're going to answer, but maybe if you just start with an answering machine that says, Leave your message. We'll be back with you in 24 to 48 hours.

That may be real helpful because that's one I still hear about all the time, so just a suggestion.

I don't think you can do it now, but maybe for the next meeting. You talked about the media and what you will be spending to promote, but you didn't talk about what you will spend, but that

1	might be interesting to everybody to know what you
2	guys will spend on the promotion as far as media
3	and everything.
4	Then a question just about I'm not sure on
5	this. On the outside irrigation
6	CHAIR NIXON: Debbie?
7	MS. EASTER: Yes.
8	CHAIR NIXON: We might need to talk about this
9	at a later date.
10	MS. EASTER: Okay.
11	CHAIR NIXON: If that's okay.
12	MS. EASTER: All right. Well, I figured that
13	would be a later date thing. I was just, sure. No
14	problem.
15	CHAIR NIXON: Thank you.
16	MS. EASTER: Do you want to hear one more or
17	not?
18	CHAIR NIXON: That's all right.
19	MS. EASTER: All right.
20	CHAIR NIXON: Any other questions for
21	Mr. Hopf, Commissioners?
22	COMMISSIONER GORDON-MOORE: Has the lighting
23	system been tested? Is it up to speed and ready to
24	go or is it still in a fixing stage?
25	MR. HOPF: Yes. All of the lights are

operational. The next step, I want to get Musco out here to make sure that all of the lights, all of the illumination is proper so there are no dark spots or shadows on the track if needed for live racing. So that's next up.

COMMISSIONER GORDON-MOORE: The changeover with the moving the pole at the finish line -MR. HOPF: Yes.

COMMISSIONER GORDON-MOORE: Are those lights all set up and sufficient?

MR. HOPF: Yes. We'll run tests again on those as well with Musco to make sure everything is working properly.

COMMISSIONER GORDON-MOORE: One more quick question. You're talking landscaping and working on the lights in the infield. How is the equipment getting in there without ruining the turf course?

MR. HOPF: So really, we're going to start minimizing any crossover traffic here probably end of March. We have the turf burn next week and then after probably mid to late March, then we'll probably start trying to get all of these projects off the track so we don't have to put the mats down because obviously, the mats don't --

COMMISSIONER GORDON-MOORE: Last year when the

meet opened there was a horrible spot over there.

MR. HOPF: Yes.

COMMISSIONER GORDON-MOORE: It did go away, so that was good. It did go away, but if we lose our turf course we're out of business.

MR. HOPF: That is correct. Yes.

COMMISSIONER GORDON-MOORE: The reason people come to Virginia is because of our good racing surfaces. If that turf course has a problem, we all have a problem and it seems like a lot of people just drive across it and there should be a better way of doing it.

Put the equipment in the infield and leave it there. Let it cross one time rather than driving across all the time and hoping it's going to get better by March.

MR. HOPF: Yeah. So we certainly have some plans to improve that and limit any of that type of cross-traffic, especially when it gets into the growing season, which is going to be late March, early April. So we fully plan on making better improvements with that so we avoid a lot of that traffic to the turf course.

CHAIR NIXON: Any other questions?

NOTE: There is no response.

CHAIR NIXON: Thank you.

MR. HOPF: All right. Thank you guys.

CHAIR NIXON: Next on the agenda is an update from the Virginia Equine Alliance's Vice President of Strategic Planning, Jill Byrne, on the marketing initiative for the Virginia horse industry.

MS. BYRNE: Hi, Commissioners. Aiden is the man behind the curtain back there that's in charge of running the show here since the clicker doesn't work.

Aiden, remember we have a video, so I hope we have audio; otherwise, you're narrating.

So good to be here and we do have some good news to report. The marketing program that we put together, the TV and radio, very you know, kind of in depth what we went out and created, but this is our first of a phase of three different kind of television, radio ad campaigns, really for an awareness of the Virginia horse industry's impact on the economy to the state of Virginia.

So if you haven't seen this television ad, it has been playing throughout the entire state and we will play it now for those who haven't been able to see it.

Audio. Told you you're going to be narrating,

Aiden.

NOTE: The video is played for the Commission and the public.

MS. BYRNE: So that has been playing all over the state, as I mentioned, and has seen a lot of play. The quietest time was probably during October when of course we had pre-election and a lot of that was taking up a lot of the space.

You will see with the budget that we had for this, and that includes the NCSA, and where it was the total value of the contract, so this is with earned media and bonus media that we get through the NCSA. We get a lot of bonus spots, so making our budget worth a contract of over \$1 million. Very, very proud of everything that went through.

Next slide, Aiden.

So we basically put together a very aggressive year-long media plan starting with broadcast radio, a television spot that you've seen and connected TV and OTT. OTT is known as over the top, which is basically our internet, live streaming, anything that's not on cable, to display banner ads, Facebook, Instagram, digital magazine ads.

Again, kind of estimating to deliver over 71 million impressions for the 12 months, and as

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24 25 comparison, we look at Virginia's population of eight million, so you're looking at quite a few more per person watching these.

Next slide, Aiden.

So we spent a lot of the time at farms, which is one of the most enjoyable pieces to anybody's day out in Virginia is to be able to go to beautiful farms to create these ads and working with the farms to get this incredible content that we're able to put together.

You see those are some of the banner ads there, obviously with the farms, the people that this has affected in their jobs and careers and of course the agribusiness.

Yes, First Lady Suzanne Youngkin was a big part of this campaign and in the second presentation that we do, we'll see the video that we did with her. We're very fortunate in this state to have somebody like her that absolutely passionately supports everything to do with the horse industry in the state of Virginia.

Next, Aiden.

So for those of you, I know Commissioner Tanner, you're very aware of what all of this means, but kind of the gist of it is how many times

content is displayed. So we can do metrics based on population and who and where these things are being run and we can kind of come up with numbers based on that metrics of how many people are seeing these adds. Next.

So these are more of the numbers and it's just a lot of math, a lot of numbers, but you're seeing where. So this is the NCSA, which is your internet streaming, live-stream content where we've placed this, how many impressions, how many spots were run, and as you can see, that's quite a bit for a short time in October.

Next slide.

Same for November. Things started to pick up once we got past the election and we were even running more and more of these ads and commercials all across the state of Virginia. So the monthly value versus what we're paying, that's basically what you're getting for, it's a three-to-one ratio.

Next.

Finally, December. Again keeps increasing, keeps increasing. We saw a lot more play throughout the entire state of Virginia, really concentrating a lot on the Richmond area of course because we want Richmonders and also localities to

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know they can come to these tracks; northern Virginia, the Harrisonburg area near Shenandoah as well.

Next.

So this also kind of shows you where the impressions were for January and February. We don't have the complete numbers on February, obviously, as we're still into February and we'll have those probably in about another two weeks, but these are sort of based off of what we saw in January. So again, you see a lot.

I know from watching television and my radio is stuck on one station in Charlottesville right now. I hear our ad constantly and it's nice. I hear from a lot of people. They hear it and they see it.

That is what this campaign is all about; to get that initial awareness out there and education of the value of the horse industry to Virginia.

Next slide.

So we are also getting ready start for 2024 with Virginia Magazine. We're going to be doing a campaign with them and this is kind of targeting a little bit of a different audience in that Virginia Business Magazine is seen by a little bit of a

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different demographic; a lot of corporate.

So this will be in every kind of company, corporation, every business, and we're doing a three-month campaign with them. We're getting some bonus content with them.

They're going to let us run a nice editorial and the first one of these is going to come out in March, which happens to be their annual economic development book. So what better place to have information on Virginia's economy with horses on the Virginia Business Magazine. That's kind of one of the print ones that we've been working on to get more exposure to a different demographic.

Next.

So there is our summary of just where you've seen radio, television, digital and what that looks like and the impression so far; more than even what we had initially expected.

They kind of guarantee you a five-to-one ratio of success rate. We are right now at 29-to-one. So just absolutely exceeded all of our expectations of how this is being viewed and watched.

All right, next. The man behind the curtain.

So this is our supported media coverage. So this is different. This is basically unpaid. So

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24 25 this is where we go out and work with our team, PR Commonwealth, to push stories and to push information to get traction from where it's local TV, whether it's magazines, whether it's radio, anybody.

So we come up with story ideas and push it out. They push it then out to various organizations to try to get them interested to do a story on something associated with, whoops, lost our PowerPoint.

So basically to get people interested in what we may have to tell them about and this is sort of what we've seen so far. This is mostly through the end of '23. I do have one slide that has '24 on it.

So over 79 unique pieces of coverage were pushed out between Gold Cup, harness racing, Colonial Downs, obviously, and that's how it's divided up around broadcast, online and print.

Next slide.

So Colonial Downs specifically, we pushed out 34 unique pieces. This was print. You see Richmond Times-Dispatch all the way down to the Virginia Pilot. Broadcasts with all of the local networks, whether it was a story promoting the

Festival of Racing or on something more specific to a horse, but these are all the networks that we were able to get free coverage, essentially, by pushing out these story lines.

Next, Aiden.

Shenandoah Downs, the same thing; unique pieces plus social media, a lot of print stories. Darrell Wood and Aiden are just phenomenal in how they push out this information and the work that they do there and it was a very interesting story with Steve Wetzel, who, Darrell, I'll have you just quickly tell that story and how this became so popular.

These are the programs the tracks are doing; specifically, Shenandoah Downs, that really shows people how important racing is to the entire state of Virginia.

MR. WOOD: Thanks. We had a promotion called Own a Horse for a Day that Debbie Warnick's group sponsors and it gives eight people a chance to own a horse in a race and keep the purse money that their horse wins.

Steve Wetzel, three years ago, a local resident, businessman, won the race, won \$2600, but we had a social media influencer there that day

and she captured his reaction once the horse crossed the finish line.

Long story short, he was so enthralled with harness racing, he gave up his career, partnered with a trainer, learned the whole nuances of harness racing, bought a horse farm in Woodstock, has now got nine or ten horses.

He's won at the winner circle at Woodstock during the county fair and the track itself. He's got a trainer license. So it's a story that just fell into our lap. Even with all these things, we've got another Northern Virginia magazine coming out in three weeks. So just a phenomenal story.

You always hope that, and we've done this for years and years and years, and you always hope is somebody going to win this promotion and actually become an owner and this guy has just gone to town with it. So every exciting.

MS. WARNICK: Darrell, we also got one last year that bought two horses.

MR. WOOD: Yeah. Not to the extent, but he has done well, too.

MS. BYRNE: So things like that and getting that story out there so people can start to connect the dots. Here is a guy who now has invested in a

farm in Virginia because of this promotion at Shenandoah and now Shenandoah is getting all this additional media attention because of the Steve Wetzel story. So it's kind of a great effect.

Next.

Then steeplechase and Point-to-Point. We do a lot of digital and social media content to support all of these events. Push out news stories on our website, we do lots of stories, banner ads, race sponsorship, on-site activation to promote all of the steeplechase and Point-to-Point in the state of Virginia as well.

Next, Aiden.

We have Secretariat statues. As everybody knows, it visited Shenandoah, went to the Governor's mansion and ended up here at Colonial Downs.

This generated an incredible story. People could not get enough of Big Red and you all know this. Because of a lot of that campaign, everybody's hard work in the state of Virginia, the statue now will be dedicated March 30th.

CHAIR NIXON: I was going to mention it later. It's Saturday, March $30^{\mbox{th}}$, two p.m. in Ashland near Randolph Macon College.

MS. BYRNE: So we took every advantage this past year of Big Red and his association with the state of Virginia to make sure that a lot of stories were pushed out.

Because of that, we could tie everything in to what was going on at the time, whether it was racing here at Colonial, Shenandoah, something that tied it back directly to affecting the state of Virginia.

Next, Aiden.

Additional media coverage. It's very important that we push out not only just about the people that are directly involved with racing and breeding. Of course Amy Moore's Virginia-raised Forte. We had all kinds of attention from Washington television stations to TVG, and NBC Sports did a piece on Forte being raised in Virginia, which was wonderful.

The Chincoteague pony, the official state horse of Virginia, thanks to 4-H member Sophia Gallivan. So we thought this was too good of a story not to let the media know about and they did some wonderful stories in magazines on her and now Sophia is going to be a student at the University of Virginia. I think I helped her do that. She

was going to go to Georgia. I said, No. You have to stay in Virginia. We need you.

Then Colonial Downs intern and Washington and Lee student, Bella Hodge, who had a great time here last summer as a seasonal employee, and that story also was picked up by the Lexington Gazette, talking about her involvement in the horse industry and how important it is that there are so many careers that you can find within the horse industry. So these are just ancillary effects of this campaign that we're pushing out.

Next.

So some of our initiatives I spoke a little bit about. A real big one, we're doing a website redesign of Virginiahorseracing.com, which we really need a quality website that if somebody goes on Google to search Virginia horses, Virginia horse racing, we want the first place they come to be a website where they can get all of the information, whether it's a fan, a new person that knows nothing about the horse industry or a tried-and-true horseman.

So we're completely redesigning this site. It will still have the site to the Colonial Downs
Thoroughbred Association; you know, everything on

there. It will have a landing page and home page much friendlier to anyone who comes to the site.

So this is a fun project that we're working on right now and really looking forward. Hoping to have it pushed out right before Shenandoah opens in April.

We do another sponsorship with the Racing Biz, which is an ESPN radio partnership. We just started that two Saturdays ago and that goes every Saturday. We increase it during Colonial Downs to two hours a day and they also do Shenandoah all through the Shenandoah meet.

We do a sponsorship with Upperville Horse Show, which we're going to take more advantage of this year in that these TV ads and website videos, they're going to be streaming those, showing them at the Upperville Horse Show.

So now again, you're getting a kind of targeted audience that will be seeing how important the horse industry and specifically racing and breeding is to the state of Virginia.

Mid-Atlantic Thoroughbred and other trade
magazines and our expanded social and digital
campaign because of our increase with the website,
we'll be able now to host a lot more content on the

site. So that's sort of some of the things that we're heading in to for 2024, as well as our Phase Two of television.

So we're putting together a new TV ad.

Probably going to wait and push that out around the first part of June, end of May. New radio ads are being developed right now as well. So these will be more testimonial. So from maybe it's a farmer and how the horse industry has enabled them to be able to stay in business; more so those kind of issues.

Next one, Aiden.

As I mentioned, First Lady Suzanne Youngkin is one of our biggest supporters in the state of Virginia. We had a lovely day with her out at Debbie Easter's farm and this is the video that we put together from that.

NOTE: Video played for the Commission and the public.

MS. BYRNE: What's most amazing about that is it's completely unscripted. She's amazing. So that is our presentation. Any questions?

CHAIR NIXON: Thank you. Any questions for Jill?

COMMISSIONER BRAND: I'd just like to say how

impressive all of this is. Thank you.

MS. BYRNE: It's a team effort. As I mentioned, Darrell Wood, Aiden, Debbie, Jeb, everybody in this room. Obviously, the First Lady's office for letting us have her for a day, but everybody in this room responsible for understanding the importance of getting this awareness and education out there.

CHAIR NIXON: Thank you, Jill.

Next is the Commissioners' comments. Does anyone have anything to comment on?

COMMISSIONER SIEGEL: I would just like to commend Colonial and Frank for his report and the good work they're doing to prepare for this year in the capital improvements that are being made to the facility and the marketing plan they have.

In addition to that, what is going on with the Equine Alliance and the horsemen's groups. Jill's report really says what they're doing for the horse industry and in particular for horse racing here in the Commonwealth.

My overall impression, as I've said before, is how well I think the groups are working together. It wasn't always that way, but it is now going in the same direction and I think it will add to the

success of horse racing in Virginia for sure.

COMMISSIONER TANNER: I'd like to echo that.

I really think 2023 was an outstanding year, but
2024 is poised to be even better and that's across
all forms of horse racing and I'm just thrilled to
be a part of it, to observe it.

Congratulations to Jill and the VEA on the marketing. Isn't it fun to be part of something, to invest your time and your talent and your life into something that's going well and with such good people to work with? There's nothing better than this. Thank you.

CHAIR NIXON: I'd also just like to echo the comments. It really looks like we're heading in the right direction and I look forward to this summer and for racing. So thank you guys both for the updates.

COMMISSIONER GORDON-MOORE: We were talking about landscaping. Is there any plan to do anything to improve the esthetics of the infield; some trees or bushes or anything like that?

MR. HOPF: So our new Director of Track
Operations is a licensed arborist, so I think once
he gets, he's off helping all of the other CDI
properties as well, but I think looking into '25,

I think we may start looking at the possibilities of improving maybe some of the conditions in the infield as it stands today. So I'll get with him here probably after this season and start talking about that.

CHAIR NIXON: Any other comments for the Commissioners?

Okay. Next on the agenda is the closed session. We will be going into closed session. I will be seeking a motion.

I move that we convene a closed meeting in accordance with the Virginia Freedom of Information Act. The purpose of this meeting is to discuss personnel matters. The subject of this meeting is to discuss job performance of Commission staff. The applicable exemption from open meeting requirements under the Freedom of Information Act is § 2.2-3711.A.1.

Seeking a motion.

COMMISSIONER SIEGEL: So moved.

CHAIR NIXON: Second?

COMMISSIONER BRAND: Second.

COMMISSIONER TANNER: Second.

CHAIR NIXON: All those in favor?

NOTE: The Commission votes aye.

1 CHAIR NIXON: All those opposed? 2 NOTE: There is no response. 3 Thank you. That ends our CHAIR NIXON: 4 business. We will reconvene and come back to set 5 the next meeting date and that will conclude our business at this time. 6 7 NOTE: A closed session is observed. 8 I think we all are back here. CHAIR NIXON: 9 Motion for return from open session. I move that we vote on and record our 10 certification that to the best of each member's 11 12 knowledge, (i) only public business matters 13 lawfully exempted from open meeting requirements under this chapter and (ii) only such public 14 15 business matters as were identified in the motion 16 by which the closed meeting was convened were 17 heard, discussed or considered in the meeting by 18 the public body. 19 I need Commissioner Moore to vote in --20 COMMISSIONER GORDON-MOORE: Gordon-Moore. 21 Aye. 22 CHAIR NIXON: Gordon-Moore. Excuse me. 23 Commissioner Siegel. 24 COMMISSIONER SIEGEL: Aye. 25 CHAIR NIXON: Commissioner Tanner.

1	COMMISSIONER TANNER: Aye.
2	CHAIR NIXON: Commissioner Brand.
3	COMMISSIONER BRAND: Aye.
4	CHAIR NIXON: And myself, Commissioner Nixon.
5	I polled each member and then we just have to
6	COMMISSIONER BRAND: I believe you have to
7	vote aye.
8	CHAIR NIXON: Oh, I thought I said it. I vote
9	aye. Commissioner Nixon.
10	COMMISSIONER SIEGEL: I'd move to adjourn the
11	meeting.
12	CHAIR NIXON: All right. Second?
13	COMMISSIONER TANNER: Second.
14	CHAIR NIXON: All those in favor?
15	NOTE: The Commission votes aye.
16	CHAIR NIXON: All those opposed?
17	NOTE: There is no response.
18	CHAIR NIXON: Then I believe we have the next
19	meeting date set for that was on our meeting
20	agenda for May 22 nd .
21	COMMISSIONER SIEGEL: Do the horsemen and all
22	know that date as well?
23	CHAIR NIXON: Yes. Yes. We are all good.
24	All right. Thank you.
25	NOTE: This concludes the February 27,
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1	CERTIFICATE OF COURT REPORTER
2	
3	I, Sandra G. Thinnes, hereby certify that I,
4	having been duly sworn, was the court reporter for the
5	meeting of the Virginia Racing Commission on February
6	27, 2024, at the time of the meeting herein.
7	I further certify that the foregoing
8	transcript is, to the best of my ability, a true,
9	accurate and full record of the incidents of the meeting
10	herein.
11	Given under my hand this 1 St day of May, 2024.
12	
13	Contractions
14	Sandra G. Thinnes
15	Sandra G. Thinnes Court Reporter
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